Financial Statements (Expressed in thousands of dollars)

FIRST NATIONS HEALTH AUTHORITY

Year ended March 31, 2018



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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of First Nations Health Authority

We have audited the accompanying financial statements of First Nations Health Authority, which comprise the statement of financial position as at March 31, 2018, the statements of operations, changes in net assets and cash flows for the year then ended, and notes comprising a summary of significant accounting policies and other explanatory information, including schedules 1 to 3.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of First Nations Health Authority as at March 31, 2018, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Report on Other Legal and Regulatory Requirements

As required by the Societies Act (British Columbia), we report that, in our opinion, the accounting policies applied in preparing and presenting the financial statements in accordance with standards for not-for-profit organizations have been applied on a basis with that of the preceding year.

Chartered Professional Accountants

Vancouver, Canada June 22, 2018

KPMG LLP

Statement of Financial Position (Expressed in thousands of dollars)

March 31, 2018, with comparative information for 2017

		2018		2017
Assets				
Current assets:				
Cash	\$	121,173	\$	79,755
Short-term investments (note 4)		63,746		54,993
Accounts receivable		15,912		4,709
Prepaid expenses		4,677		3,274
		205,508		142,731
Security deposits		170		179
Property and equipment (note 5)		3,950		4,369
	\$	209,628	\$	147,279
Liabilities				
Current liabilities:	_		_	
Accounts payable and accrued liabilities	\$	44,829	\$	30,347
Deferred contributions (note 6)		10,637		806
		55,466		31,153
Net Assets				
Invested in property and equipment		3,950		4,369
Internally restricted (note 11)		56,847		51,792
Unrestricted		93,365		59,965
		154,162		116,126
	\$	209,628	\$	147,279

Commitments (note 7)

Economic dependence (note 2)

See accompanying notes and schedules to the financial statements.

Approved on behalf of the Board:

Statement of Operations (Expressed in thousands of dollars)

Year ended March 31, 2018, with comparative information for 2017

	2018		2017
Revenue (Schedule 1):			
Health Canada	\$ 498,655	\$	465,354
Province of British Columbia	25,256	•	17,669
Interest and miscellaneous income	5,178		3,263
Health Authorities of British Columbia	812		795
First Nations Information Governance Centre ("FNIGC")	178		812
	530,079		487,893
Expenses (Schedule 2):			
Corporate operations	37,069		34,350
Governance and First Nations Engagement (note 9):			
First Nations Health Council	2,009		1,753
First Nations Health Directors Association	1,580		1,452
First Nations Engagement	1,888		2,187
Regional operations	3,334		3,288
	8,811		8,680
Program services:			
Health benefits	158,836		153,853
Direct community services funding	211,729		201,083
Health services and programs	75,598		63,665
	446,163		418,601
	492,043		461,631
Excess of revenues over expenses	\$ 38,036	\$	26,262

See accompanying notes and schedules to the financial statements.

Statement of Changes in Net Assets (Expressed in thousands of dollars)

Year ended March 31, 2018, with comparative information for 2017

	prop	vested in perty and quipment	Internally restricted (note 11) Unrestricted		estricted	Total	
Balance, March 31, 2017	\$	4,369	\$	51,792	\$	59,965	\$ 116,126
Purchases of property and equipment		2,020		-		(2,020)	-
Province of BC Internally Restricted		-		1,840		(1,840)	-
Health Canada Internally Restricted		-		(677)		677	-
FNHA Reserves		-		3,892		(3,892)	-
Excess (deficiency) of revenue over expenses		(2,439)		-		40,475	38,036
Balance, March 31, 2018	\$	3,950	\$	56,847	\$	93,365	\$ 154,162

See accompanying notes and schedules to the financial statements.

Statement of Cash Flows (Expressed in thousands of dollars)

Year ended March 31, 2018, with comparative information for 2017

	2018	2017
Cash provided by (used in):		
Operating activities:		
Excess of revenues over expenses	\$ 38,036	\$ 26,262
Items not affecting cash:	(2-)	(2)
Gain on disposal of property and equipment	(25)	(2)
Amortization	2,464	2,870
	40,475	29,130
Changes in non-cash operating working capital balances:		
Accounts receivable	(11,203)	2,956
Prepaid expenses	(1,403)	(1,171)
Security deposits	9	(39)
Accounts payable and accrued liabilities	14,482	(621)
Deferred contributions	9,831	(3,048)
	52,191	27,207
Investing activities:		
Purchases of property and equipment, net	(2,020)	(2,849)
Purchase of short-term investments	(63,747)	(54,993)
Maturities of short-term investments	54,994	46,330
	(10,773)	(11,512)
Increase in cash	41,418	15,695
Cash, beginning of year	79,755	64,060
Cash, end of year	\$ 121,173	\$ 79,755

See accompanying notes and schedules to financial the statements.

Notes to Financial Statements (Tabular amounts are expressed in thousands of dollars, unless otherwise stated)

Year ended March 31, 2018

1. Organization:

First Nations Heath Authority ("FNHA" or the "Authority") was incorporated under the Society Act (British Columbia) on March 6, 2009 and is a not-for-profit organization for financial reporting purposes. FNHA is a non-taxable entity under the Income Tax Act. FNHA transitioned to the Societies Act during fiscal 2018.

FNHA is mandated by the Transformative Change Accord: First Nations Health Plan 2006, the Tripartite First Nations Health Plan 2007, the BC Tripartite Framework Agreement on First Nation Health Governance 2011, and resolutions at the annual Gathering Wisdom events.

FNHA has a broad mandate to improve health services for British Columbia ("BC") First Nations through collaboration and partnership with the Province of BC and the Government of Canada. First Nations Health Authority plans, designs, manages, and funds the delivery of First Nations health programs and services in British Columbia.

During Fiscal 2014, FNHA assumed responsibility from the federal government for the design and delivery of First Nations health programs and services in two phases. The First Nations Health Benefits program (formerly the Non-Insured Health Benefits Program) was transferred on July 2, 2013 and on October 1, 2013, FNHA assumed the responsibility for all regionally operated programs and services, assets and personnel.

2. Economic dependence:

The operations of the Authority are dependent on continued funding from federal and provincial government departments.

3. Significant accounting policies:

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations (Accounting Standards for NPO's) and reflect the following significant accounting policies:

(a) Financial instruments:

The Authority initially measures its financial assets and financial liabilities at fair value when the Authority becomes a party to the contractual provisions of the financial instrument. Subsequently, investments in equity instruments quoted in an active market are measured at fair value and all other financial instruments are measured at amortized cost. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Authority has not elected to carry its investments at fair value.

Notes to Financial Statements (Tabular amounts are expressed in thousands of dollars, unless otherwise stated)

Year ended March 31, 2018

3. Significant accounting policies (continued):

(a) Financial instruments (continued):

Transaction costs related to financial instruments measured at fair value are expensed as incurred. Transaction costs related to the other financial instruments are added to the carrying value of the asset or netted against the carrying value of the liability and are then recognized over the expected life of the instrument using the straight-line method. Any premium or discount related to an instrument measured at amortized cost is amortized over the expected life of the item using the straight-line method and recognized in the statement of operations as interest income or expense.

With respect to financial assets measured at amortized cost, the Authority recognizes in the statement of operations an impairment loss, if any, when it determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows. When the extent of impairment decreases and the decrease can be related to an event occurring after the impairment was recognized, the impairment loss is reversed to the extent of the impairment, not exceeding the initial carrying value.

(b) Short-term investments:

Investments consist of guaranteed investment certificates ("GICs") with an original term to maturity of one year.

(c) Property and equipment:

Property and equipment received as contributions are recognized at fair value. Property and equipment acquired by FNHA are recorded at cost.

Amortization is provided over the estimated useful lives of the assets on the following basis:

Asset	Basis	Rate
	01 : 111	
Computer equipment	Straight-line	3 years
Medical equipment	Straight-line	8 years
Vehicles	Straight-line	5 years
Leasehold improvements	Straight-line	Over the term of the lease
Furniture, fixtures, and equipment	Straight-line	5 years

Systems development work in progress is not amortized until the asset is available for productive use.

The carrying value of an item of property and equipment is tested for recoverability whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized when the carrying amount is not recoverable and exceeds its fair value. No impairment losses have been identified by the Authority for the year ended March 31, 2018.

Notes to Financial Statements (Tabular amounts are expressed in thousands of dollars, unless otherwise stated)

Year ended March 31, 2018

3. Significant accounting policies (continued):

(d) Revenue recognition:

Contributions are recognized as revenue under the deferral method. Restricted operating contributions are deferred and recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured. Interest and miscellaneous income is recognized when earned and collection is reasonably assured.

(e) Allocation of expenses:

Expenditures are recorded on an accrual basis and non-core operating expenditures are charged directly to the respective program that the activity benefits.

The non-core operating programs also incur general support expenses relating to human resources, information technology, and finance and administrative support based on time spent related to these programs. Premises rent and operating expenses, meeting room and equipment usage, when applicable, are allocated based on actual usage and costs. The basis of all allocations is reviewed annually during budget preparation and may be revised according to changing requirements.

Additional disclosures are included in note 9.

(f) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the amounts of revenues and expenses for the reporting period. Actual results could differ from those estimates. Significant estimates include the useful lives of property and equipment, and accrued liabilities and provisions for contingencies.

(g) Employee benefits:

Defined contribution plan accounting is applied to multi-employer defined benefit plans and, accordingly, contributions are expensed when payable.

4. Short-term investments:

	2018	2017
GICs, at amortized cost	\$ 63,746	\$ 54,993

Available funds are invested in one year GICs with rates of return ranging from 1.05% to 2.06% (2017 - 1.25% to 1.50%). In Fiscal 2018, interest earned on GICs was \$793 (2017 - \$728).

Notes to Financial Statements (Tabular amounts are expressed in thousands of dollars, unless otherwise stated)

Year ended March 31, 2018

5. Property and equipment:

March 31, 2018		Cost	 umulated ortization	Net book value
Computer equipment	\$	11,717	\$ 10,192	\$ 1,525
Medical equipment		2,239	1,884	355
Vehicles		3,135	2,096	1,039
Leasehold improvements		2,127	1,153	974
Furniture, fixtures and equipment		218	161	57
	\$	19,436	\$ 15,486	\$ 3,950

March 31, 2017		Cost	 umulated ortization	Net book value
Computer equipment Medical equipment Vehicles Leasehold improvements Furniture, fixtures and equipment	\$	11,492 2,188 2,811 1,055 210	\$ 8,569 1,768 2,176 736 138	\$ 2,923 420 635 319 72
	\$	17,756	\$ 13,387	\$ 4,369

Notes to Financial Statements (Tabular amounts are expressed in thousands of dollars, unless otherwise stated)

Year ended March 31, 2018

6. Deferred contributions:

Deferred contributions include funding received in advance of expenditures being made in respect of the following:

				F	Province of				
	Health		Health		British		FNIGC		
	Canada		Canada		Columbia		Regional		
	CCCA	Impl	ementation		(Canada		th Survey		
	Funding		Funding	Healt	h Infoway)	&	FNREES	Other	2018
Deferred contributions, beginning of year	\$ 182	\$	-	\$	231	\$	1	\$ 392	\$ 806
Contributions received	27,356		-		5,933		116	277	33,682
Contributions receivable	6,700		-		3,908		58	14	10,680
Less contributions payable	(66)		-		-		-	-	(66)
Less amounts recognized as revenue	(27,821)		-		(6,199)		(175)	(270)	(34,465)
Deferred contributions, end of year	\$ 6,351	\$	-	\$	3,873	\$	-	\$ 413	\$ 10,637

	Health		Health	F	Province of British	FNIGC		
	Canada CCCA Funding	lmp	Canada olementation Funding	Healt	Columbia (Canada th Infoway)	Regional th Survey FNREES	Other	2017
Deferred contributions, beginning of year Contributions received Contributions receivable Less contributions payable Less amounts recognized as revenue	\$ 20,370 - (21) (20,167)	\$	2,747 - - - (2,747)	\$	1,687 - - (1,456)	\$ 606 126 68 - (799)	\$ 501 935 41 (103) (982)	\$ 3,854 23,118 109 (124) (26,151)
Deferred contributions, end of year	\$ 182	\$	(2,747)	\$	231	\$ 1	\$ 392	\$ 806

Notes to Financial Statements

(Tabular amounts are expressed in thousands of dollars, unless otherwise stated)

Year ended March 31, 2018

7. Commitments:

The Authority leases premises and equipment with future minimum lease payments, exclusive of operating costs, for each of the next five fiscal years as follows:

2023	396
2022	812
2021	1,970
2020	4,022
2019	\$ 5,519

8. Financial risks:

The following are the key risks that the Authority is monitoring which may impact operating results and liquidity:

(a) Interest rate risk:

The Authority's short-term investments are exposed to interest rate risk as the value of the financial instruments will fluctuate due to changes in interest rates and the volatility of these rates. The Authority does not use derivative instruments to reduce its exposure to interest rate risk.

(b) Credit risk:

The Authority is exposed to credit risk in connection with its cash, short-term investments, accounts receivable, and security deposits.

The Authority manages its credit risk by depositing cash and investing in short-term instruments with a reputable commercial bank. Exposure to credit risk in accounts receivable is also reduced as the majority of amounts outstanding are due from governments.

9. Allocation of expenses:

Human resources, information technology, premises rent and operating, meeting room and equipment usage, administrative support, and finance expenditures of \$236 (2017 - \$236) have been allocated to non-core operating programs, consistent with federal and provincial restricted funding requirements, as follows:

	2018	2017
First Nations Health Council First Nations Health Directors Association	\$ 118 118	\$ 118 118
	\$ 236	\$ 236

Notes to Financial Statements

(Tabular amounts are expressed in thousands of dollars, unless otherwise stated)

Year ended March 31, 2018

10. Pension plan:

Effective January 1, 2013, FNHA and its employees were accepted as members and commenced contributing to the Municipal Pension Plan (the "Plan"), a jointly trusted pension plan. The Board of Trustees, representing the Plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit plan. Basic pension benefits provided are based on a formula. As at December 31, 2016, the Plan has approximately 192,791 (2015 - 188,651) active members and 89,548 (2015 - 84,777) retired members. Active members include approximately 560 (2017 – 525) contributors from FNHA at March 31, 2017.

Every three years, an actuarial valuation is performed to assess the financial position of the Plan. The most recent valuation as at December 31, 2015 indicated a surplus of \$2.22 billion for basic pension benefits. The next valuation will be as at December 31, 2018 with results available in the fall of 2019. Defined contribution plan accounting is applied to the Plan as the Plan exposes the participating entities to actuarial risks associated with the current and former employees of other entities, with the result that there is no consistent and reliable basis for allocating the obligation, Plan assets and cost to individual entities participating in the Plan. The Authority paid \$3.75 million for employer contributions to the Plan in fiscal 2018 (2017 - \$3.37 million).

11. Internally Restricted Net Assets:

Internally restricted net assets of \$56,847 (2017 - \$51,792) represents funding restricted by the Board for specific purposes related to transformational plans and initiatives, as follows:

	2018	2017
Province of BC Internally Restricted: Medical Service Plan Project Board End-to-End JPB Health Actions Initiatives	\$ 4,705 5,861 2,593	\$ 8,230 - 3,089
Health Canada Internally Restricted: Federal Tobacco Control Strategy Funding Prescription Drug Abuse Funding Victims Family Violence Funding Brighter Futures Funding Mental Wellness Interim Measures Funding	550 414 63 - 192	920 645 324 7
FNHA Reserves: Health Transformation Reserve Health Service Enhancement Reserve Infrastructure Reserve Regional Transformation Reserve Health Benefits Claims Reserve Doula Reserve	5,140 10,644 14,341 2,344 10,000	8,372 12,328 14,505 3,089 - 283
	\$ 56,847	\$ 51,792

Notes to Financial Statements

(Tabular amounts are expressed in thousands of dollars, unless otherwise stated)

Year ended March 31, 2018

12. Remuneration of employees and directors:

For the fiscal year ended March 31, 2018, the FNHA paid total remuneration of \$2,112 (2017 - \$2,401) to 10 employees for services, each of whom received total annual remuneration of \$75 or greater.

Remuneration paid to directors are as follows:

Position	Re		Fees	2018		
Board Chair	\$	30	\$	23	¢	53
Vice-Chair	Φ	30 15	Φ	28 28	\$	43
Secretary/Treasurer		11		15		26
Member		8		11		19
Member		8		9		17
Member		8		11		19
Member		8		13		21
Member		7		6		13
Member		8		13		21
	\$	103	\$	129	\$	232

		eting					
Position	Ret		Fees	2017			
Board Chair	Φ	20	¢.	25	c	6E	
Vice-Chair	\$	30 11	\$	35 16	\$	65 27	
Secretary/Treasurer		11		14		25	
Member		8		11		19	
Member		8		11		19	
Member		8		10		18	
Member		8		10		18	
Member		8		10		18	
Member		8		13		21	
	\$	100	\$	130	\$	230	

Schedule of Revenues and Expenses by Category of Net Assets (Expressed in thousands of dollars)

Year ended March 31, 2018, with comparative information for 2017

		20)18				2017	
Health	restricted n Canada and other	Unrestricted Province of British Columbia	Restricted	Total	Unrestricted Health Canada and other	Unrestricted Province of British Columbia	Restricted	Total
Revenue:								
	470,834	\$ -	\$ 27,821	\$ 498,655	\$ 442,440	\$ -	\$ 22,914	\$ 465,354
Province of British Columbia		19,057	6,199	25,256	Ψ 112,110	16,213	1,456	17,669
Interest and miscellaneous income	4,965	-	213	5,178	2,410	-	853	3,263
Health Authorities	755	_	57	812	666	_	129	795
First Nations Information Governance Centre	3	-	175	178	13	-	799	812
	476,557	19,057	34,465	530,079	445,529	16,213	26,151	487,893
Expenses:								
Corporate operations	37,019	50	-	37,069	33,423	135	792	34,350
Governance and Community Engagement:								
First Nations Health Council	1,647	-	362	2,009	1,420	-	333	1,753
First Nations Health Directors Association	1,580	-	-	1,580	1,452	-	-	1,452
First Nations Engagement	1,147	81	660	1,888	1,226	7	954	2,187
Regional Engagement	2,960	311	63	3,334	3,171	54	63	3,288
	7,334	392	1,085	8,811	7,269	61	1,350	8,680
Program services:								
Health benefits	154,198	-	4,638	158,836	148,852	-	5,001	153,853
Direct community services funding	181,670	9,257	20,802	211,729	180,930	9,007	11,146	201,083
Health services and Programs	57,689	8,284	9,625	75,598	48,917	7,143	7,605	63,665
	393,557	17,541	35,065	446,163	378,669	16,150	23,752	418,601
	437,910	17,983	36,150	492,043	419,391	16,346	25,894	461,631
Excess (deficiency) of revenue over expenses	38,647	1,074	(1,685)	38,036	26,138	(133)	257	26,262
Capital assets purchased	(2,045)	-	-	(2,045)	(893)	-	(1,956)	(2,849
Total \$	36,602	\$ 1,074	\$ (1,685)	\$ 35,991	\$ 25,245	\$ (133)	\$ (1,699)	\$ 23,413

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Schedule 1

Schedule of Expenses by Program (Expressed in thousands of dollars)

Year ended March 31, 2018

	Contribution agreements	Health benefits	Salaries and benefits	General administrative	Professional fees	Community meetings and travel	Travel and meetings	Honoraria	a Total	
Expenses:										
Corporate operations	\$ -	\$ -	\$ 16,618\$	14,618 \$	5,002 \$	66 \$	532 \$	233 \$	37,069	
Governance and First Nations Engagement:										
First Nations Health Council First Nations Health Directors	-	-	607	214	170	104	349	565	2,009	
Association	-	-	442	165	282	347	211	133	1,580	
First Nations Engagement	2	-	-	105	278	1,409	94	-	1,888	
Regional Operations	-	-	2,477	176	156	31	494	-	3,334	
	2	-	3,526	660	886	1,891	1,148	698	8,811	
Program services:										
Health benefits	2,757	143,168	5,995	544	6,182	20	170	-	158,836	
Direct community services funding	211,729	-	-	-	-	-	-	-	211,729	
Health services and Programs	27,929	196	28,722	3,020	11,031	1,880	2,820	-	75,598	
-	242,415	143,364	34,717	3,564	17,213	1,900	2,990	-	446,163	
Total expenses	\$ 242,417	\$ 143,364	\$ 54,861	\$ 18,842	\$ 23,101	\$ 3,857	\$ 4,670	\$ 931	\$ 492,043	

Schedule 2

Schedule of Expenses by Program (continued) (Expressed in thousands of dollars)

Year ended March 31, 2017

	Contribution agreements		Health benefits		Salaries and benefits		General administrative		Professional fees		Community meetings and travel		Travel and meetings		Honoraria		Total
Expenses:																	
Corporate operations	\$ 23	\$	-	\$	14,645	\$	14,395	\$	4,543	\$	16	\$	497	\$	231	\$	34,350
Governance and First Nations Engagement:																	
First Nations Health Council First Nations Health Directors	-		-		456		278		39		22		371		587		1,753
Association	_		_		382		185		257		261		206		161		1,452
First Nations Engagement	_		_		1		76		509		1,523		78		-		2,187
Regional Operations	-		-		2,377		171		120		21		599		-		3,288
	-		-		3,216		710		925		1,827		1,254		748		8,680
Program services:																	
Health benefits	1,857		142,261		5,253		323		3,921		40		198		-	1	153,853
Direct community services funding	201,083		-		-		-		_		-		-		-	2	201,083
Health services and Programs	20,559		-		26,799		2,545		10,372		1,082		2,308		-		63,665
-	223,499		142,261		32,052		2,868		14,293		1,122		2,506		-	4	418,601
Total expenses	\$ 223,522	\$	142,261	\$	49,913	\$	17,973	\$	19,761	\$	2,965	\$	4,257	\$	979	\$ 4	461,631

Schedule 2

Expenses by Region (Expressed in thousands of dollars)

Schedule 3

Year ended March 31, 2018, with comparative information for 2017

					V	ancouver			V	ancouver/				2018
		North		Interior		Island		Fraser		Coastal		Provincial		Total ¹
Direct community services funding	\$	64,787	\$	53,109	\$	52,352	\$	15,041	\$	21.704	\$	4,736	\$	211,729
Health services and programs	•	17,184	•	12,278	•	6,475	,	2,887	•	2,879	,	33,895	•	75,598
Health benefits ¹		2,569		1,109		702		332		1,121		153,003		158,836
First Nations engagement		481		571		305		242		248		41		1,888
First National Health Council		128		157		136		68		75		1,445		2,009
First Nation Health Directors		75		75		58		73		30		1,269		1,580
Regional operations		789		616		1,057		539		311		22		3,334
Corporate operations		26		13		5		-		-		37,025		37,069
Total	\$	86,039	\$	67,928	\$	61,090	\$	19,182	\$	26,368	\$	231,436	\$	492,043

					V	ancouver								2017
		North	Interior Island Fraser Coastal Provinc		Provincial		Total ¹							
Direct community services funding	\$	63,220	\$	50,298	\$	47,030	\$	15,039	\$	19,477	\$	6.019	\$	201,083
Health services and programs	φ	12,974	φ	10,860	φ	5,621	Φ	2,451	φ	3,024	φ	28,735	φ	63,665
Health benefits ¹		1,872		1,106		665		330		1,074		148,806		153,853
First Nations engagement		468		393		182		83		158		903		2,187
First National Health Council		109		147		145		155		109		1,088		1,753
First Nation Health Directors		72		100		78		60		11		1,131		1,452
Regional operations		676		673		874		573		374		118		3,288
Corporate operations		22		20		3		-		9		34,296		34,350
Total	\$	79,413	\$	63,597	\$	54,598	\$	18,691	\$	24,236	\$	221,096	\$	461,631

Note 1: Health Benefits regional costs represent direct payments to providers for vision, patient travel and mental health based on their band location and not where the services were provided. The majority of Health Benefit costs are presently not tracked at regional levels, this includes the current buyback arrangement with Health Canada.