TERMS OF REFERENCE

FIRST NATIONS HEALTH COUNCIL



The First Nations Health Council (FNHC) is a provincial-level political and advocacy organization that is representative of and accountable to, BC First Nations. The FNHC was created following the negotiating and signing of a series of agreements between First Nations, Canada and British Columbia (BC). The Transformative Change Accord, signed in 2005, committed the signatories (First Nations, Canada and BC) to establish a new relationship based on mutual respect and recognition and to close the social and economic gaps between First Nations and other British Columbians in several areas of health.

In 2006, BC and First Nations entered into a bilateral agreement called the Transformative Change Accord: First Nations Health Plan. Part of this agreement included the creation of a First Nations Health Council. The federal government joined First Nations and BC in a subsequent agreement that retained most of the direction in the bilateral plan and committed the signatories to develop a tripartite First Nations Health Plan for BC.

The FNHC was established in 2007 and reformed to a regional model in 2010. Today, the FNHC is providing a focus for BC First Nations to continue the work of transforming health and making progress of the social determinants of health.

The FNHC is part of the broader health governance structure, which collectively works to improve the health outcomes of First Nations people in BC. The FNHC provides political leadership and advocacy with respect to health transformation and making progress on the social determinants of health.

The First Nations Health Authority (FNHA) undertakes activities, from a First Nations perspective, in support of First Nations health and wellness, including planning, designing, managing, funding and delivering health programs to better meet First Nations health needs in BC.

The First Nations Health Directors Association (FNHDA) supports education, knowledge transfer, professional development for health directors and managers, as well as provides advice on research, policy, program planning and design.

The purpose of this Terms of Reference is to set out the mandate, structure, roles and responsibilities, accountabilities, and processes of the FNHC as set out in *Consensus Paper 2011: British Columbia First Nations Perspectives on a New Health Governance Arrangement, the British Columbia Tripartite Framework Agreement on First Nations Health Governance* and Regional Partnership Accords. Under the Consensus Paper, the BC Chiefs agreed to continue the FNHC "as a provincial-level political and advocacy organization that is representative of and accountable to BC First Nations." The Terms of Reference of the FNHC has evolved as the structure, mandate, and work of the FNHC continues to evolve.

This Terms of Reference governs the work of the FNHC in support of the mandate endorsed by BC First Nations in 2011 to advocate on matters relating to First Nation health and wellness, support health systems transformation, build partnerships to make progress on the social determinants of health, and ensure communications, cost-effectiveness, transparency and accountability to First Nations in BC. As we continue to work towards healthy, self-determining and vibrant First Nations children, families and communities, we move away from transactional approach to delivering health services towards transforming those services in order to address the needs of our communities.

The FNHC strives to uphold and foster the principles of good governance and reciprocal accountability. This includes ensuring a healthy organizational culture based on lateral kindness and compassionate leadership, as well as maintaining the separation between business and politics.

1.0 BACKGROUND

The Government of Canada, the Province of British Columbia and BC First Nations have established a broad and enduring health partnership that is set out in a series of health plans and agreements The FNHC in their role in advocacy have signed various agreements with partners to advance the discussion on the social determinants of health (for a summary of agreements, please see Appendix D).

By a historic level of consensus, BC First Nations endorsed Consensus Papers in 2011 and 2012 that established the First Nation health governance structure and the fundamental standards for its operation.

Directive #1: Community Driven, Nation-Based

Directive #2: Increase First Nations Decision-Making

Directive #3: Improve Services

Directive #4: Foster Meaningful Collaboration & Partnership

Directive #5: Develop Human and Economic Capacity

Directive #6: Be without Prejudice to First Nations Interests

Directive #7: Function at a High Operational Standard

The FNHC works with the First Nations Health Authority (FNHA) and the First Nations Health Directors Association (FNHDA) as partners in the First Nation health governance structure. The individual and collective responsibilities of the FNHC, FNHA and FNHDA are guided by the shared vision of healthy, self-determining and vibrant First Nation children, families and communities and the shared values of respect, discipline, relationships, excellence, culture and fairness.

2.0 MANDATE

The FNHC is a provincial advocacy body that is representative of and accountable to BC First Nations with the following mandate:

- Provide dedicated political leadership for the implementation of the health plans.
- Support to First Nations in achieving their health priorities and objectives.
- Health advocacy and relationships.
- Promote and ensure communications, transparency, cost effectiveness and accountability of the FNHC to First Nations.

First Nations provide strategic guidance and direction to the FNHC regionally and provincially through engagement sessions such as: Gathering Wisdom for a Shared Journey forums and Regional Caucuses. The FNHC develops plans that set out specific activities, roles and responsibilities, and accountabilities in the implementation of direction provided by BC First Nations.

3.0 MEMBERSHIP, TERM, AND STRUCTURE:

- 3.1 The FNHC is composed of a total of fifteen members three members appointed by each of the five regions in BC (Fraser; Interior; North; Vancouver Coastal; Vancouver Island). Each region determines its own selection process for its members, including the length of term and appointment procedure.
- 3.2 Each Regional or Sub-Regional Caucus, as the case may be, will adopt a Terms of Reference to define its appointment procedure and length of term for its representative(s) to the FNHC.
- 3.3 Alternates to the FNHC, including proxy or ex-officio members, are not permitted.
- 3.4 The FNHC will appoint one Elder Advisor / Knowledge Keeper from the resource list provided from the regional offices to support the work of the FNHC. The FNHC will appoint the Elder Advisor / Knowledge Keeper through a process and length of term identified by the FNHC.
- 3.5 In accordance with the FNHA Constitution and Bylaws, members of the Society may not be an employee of the Society (FNHA) or a person who is a member of, or is eligible to be a member of, the First Nation Health Directors Association (FNHDA).

4.0 ROLES AND RESPONSIBILITIES

The FNHC works on behalf of, and for the benefit of, all BC First Nations. The members of the FNHC have multiple roles and operate at local, regional and provincial levels in fulfilling the mandate of the FNHC. The members of the FNHC also have responsibilities as members of the First Nations Health Authority.

4.1 FNHC Members Individually (1 of 1)

- Abide by this Terms of Reference and the FNHA and FNHC Members Code of Conduct (Appendix A).
- Report to First Nations on FNHC activities and progress, and receive guidance and direction from First Nations on the work of the FNHC.
- Bring forward any regional issues to their fellow regional representatives on the FNHC, and as appropriate to the FNHC Chair and Deputy Chair and/or the FNHC as a whole.
- Diligently prepare for, attend, and actively contribute to the operations, activities, and meetings of the FNHC.

- Make decisions that address common interests of First Nations in BC.
- Support a unified voice of the FNHC in reporting to and communicating with First Nations.
- Support an optional transition time between newly appointed regional representatives.
- Ensure that an orientation takes place as soon as possible after a new member is appointed and that the oath of office is signed within 3 months.

4.2 FNHC Members Regionally (3 of 3)

- Engage with First Nations within the region.
- Provide leadership at, and take direction from, Regional Caucuses, Sub-Regional Caucuses, and Nation Assemblies.
- Build relationships with Regional Health Authorities to support the implementation of Regional Health and Wellness Plans and Regional Partnership Accords.
- Build relationships with provincial Ministries to strengthen linkages between key social sectors.
- Oversee the implementation of effective, efficient, and sustainable engagement and operations within the region.
- Provide leadership to the development of regional structures, processes and plans that support First Nations to address the social determinants of health within the region.
- Work together to raise and discuss regional matters at appropriate forums regionally and provincially.

4.3 FNHC Members Collectively (15 of 15)

- Make decisions that benefit all First Nations in BC, regardless of where they live, and represent the collective views of First Nations in BC.
- Provide dedicated leadership for the implementation of the health plans and agreements.
- Support First Nations in achieving their health priorities and objectives.
- Build partnerships to make progress on the social determinants of health Promote and ensure communication, transparency, cost-effectiveness and accountability of FNHC to First Nations and other governance partners and funders, including regular communications and updates to leadership within their regions.
- Plan for, and implement outcomes of, the Gathering Wisdom for a Shared Journey forums (Consensus Paper(s) and Resolution(s)) as appropriate.
- Undertake province-wide engagement in accordance with Engagement and Approvals Pathway and consistent with the directive of Community-Driven, Nation-Based processes.
- Uphold appropriate separation of business and political functions.
- Support the establishment, growth and evolution of tripartite, bilateral and governance partnerships to foster positive outcomes for First Nations in BC.

5.0 CHAIR AND DEPUTY CHAIR

5.1 The FNHC selects a Chair and Deputy Chair in accordance with Section 5.1. The FNHC Chair and Deputy Chair are mandated to provide leadership to the work of the FNHC, centering the work of the FNHC on its vision, mission and strategic direction and carrying out the direction of the FNHC and BC First Nations through advocacy, communication, collaboration and, as

appropriate, dispute resolution. The FNHC will try to stagger terms of the FNHC Chair and Deputy Chair to ensure a smooth transition, appropriate orientation, continuity, and historical memory. The FNHC shall appoint a Chair and Deputy Chair from amongst its members at a duly convened meeting as follows:

- A FNHC member will nominate another member to serve as Chair or Deputy Chair.
- Each nominee either accepts or refuses the nomination.
- Should only one FNHC member be nominated for the role of Chair or Deputy Chair, the FNHC shall move, second, and pass a motion appointing that individual to the office of Chair or Deputy Chair for the term specified in Section 5.2.
- Should more than one FNHC member be nominated for the role of Chair or Deputy Chair, the nominees will be afforded an opportunity to speak to the FNHC and following, the FNHC members present will vote by show of hands, verbally, electronically or by secret ballot in roundtable for the nominees. The FNHC will then move, second, and pass a motion to appoint the successful candidate to the office of Chair or Deputy Chair for the term specified in Section 5.2.

5.2 Term of the Chair and Deputy Chair:

- The term of the Chair shall be 3 years from the time of appointment.
- The term of the Deputy Chair shall be 3 years from the time of appointment.
- In the event that the Chair or Deputy Chair ceases to serve as a FNHC member prior to the end of the term as defined in Section 5.2, the FNHC shall undertake an appointment process in accordance with Section 5.1.
- The FNHC may choose to remove the Chair or Deputy chair through a majority vote of non-confidence.

5.3 The role of the Chair is to:

- Moderate duly convened meetings of the FNHC and external meetings with governance partners, federal and provincial government representatives and other First Nation organizations in accordance with the FNHC Meeting Policy and Procedures.
- Provide leadership to support the FNHC to achieve its milestones, work plans, and outcomes, including through providing leadership: amongst the FNHC and at FNHC meetings; in the development of plans, strategies, and FNHC meeting agenda (including circulation in advance of meeting for input); in tripartite and other partnership discussions to advance the work of the FNHC; in developing and implementing tripartite and other agreements and the plans of the FNHC; and, in carrying out the direction of the FNHC.
- Provide leadership and direction to the development of FNHC policy as required.
- Serve as the main liaison on behalf of the FNHC with the FNHA and FNHDA.
- Provide leadership and support to dispute resolution with the support of the FNHC, ensuring the separation of political and operational functions when formal support is requested by the FNHA.
- Nurture and maintain an effective working relationship with the FNHA, FNHDA, tripartite partners, and other collaborators.
- Work with, and provide guidance to, the FNHC-FNHDA Secretariat with regard to supporting and carrying out the work of the FNHC.

- Play a leadership role in resolving disputes in a good way, including disputes between FNHC members and disputes between FNHC members and others with respect to the work of the FNHC.
- Work with the Executive Director of the FNHC-FNHDA Secretariat to arrange orientation sessions (that may include shared with the regions and FNHA members support) and transition plans for all new FNHC members.
- Serve as a representative and spokesperson of the FNHC, including the main spokesperson for the FNHC when responding to media enquiries and public engagement requests.
- Serve as the lead contact for the FNHC with the FNHA Board of Directors Chair, the FNHA CEO and FNHC-FNHDA Secretariat.
- Provide leadership for the FNHC to evaluate its performance and progress, and make improvements.
- Participate in meetings of the Implementation Committee and the Tripartite Committee on First Nations Health pursuant to the Framework Agreement (2011).
- Provide leadership for the FNHC to make progress on the social determinants of health through regular dialogue with Ministers and Deputy Ministers federally and provincially.
- Call upon other FNHC members to fulfil duties, assign work or attend activities outside FNHC meetings as required.
- Serve as the FNHC Chair on a full-time basis.
- Other duties as may be assigned by the FNHC.

5.4 The role of the Deputy Chair is to:

- As required, take on the responsibilities of the Chair.
 - Collaborate with the FNHC Chair on providing leadership to support the FNHC to achieve its milestones, work plans and outcomes, including but not limited to providing leadership: amongst the FNHC and at FNHC meetings; in the development of plans, strategies, and FNHC meeting agenda; in tripartite and other partnership discussions to advance the work of the FNHC; in developing and implementing tripartite and other agreements and the plans of the FNHC; and, in carrying out the direction of the FNHC.
 - Collaborate with the Chair on key FNHC functions, including but not limited to: moderating meetings; attending meetings; preparing agendas and documents for FNHC meetings; preparing orientation and transition plans for FNHC members; providing leadership and direction to the development of FNHC policy; nurturing and maintaining an effective working relationship with the FNHA, FNHDA, and other partners; evaluating the performance of the FNHC-FNHDA Shared Secretariat Executive Director; and, participating in external meetings.
 - Time commitment of the Deputy Chair will vary according to the work of the FNHC and the extent to which duties are shared between the Chair and Deputy Chair.
 - Other duties as may be assigned by the FNHC.

 The Chair and Deputy Chair will provide an activity report to the FNHC at each duly convened meeting of the FNHC. A portion of this report may be made public at the direction of the FNHC with the understanding that steps will be taken to ensure confidentiality and discretion in the disclosure of information.

6.0 OPERATIONS:

- 6.1 The operations of the FNHC and Working Groups will be guided by the FNHC Meeting Policy and Procedures, which sets out processes and best practices for chairing meetings, making decisions, developing and distributing meeting agendas and minutes, meeting scheduling, and public reporting.
- 6.2 FNHC meetings will be held as required within prudent use of available resources. The FNHC aim to meet on a quarterly basis, in addition to one annual planning session with the FNHA and FNHDA, and one meeting the day prior to each Gathering Wisdom for a Shared Journey forum. Meetings may be held in-person or by videoconference or teleconferences.
- 6.3 A quorum for regularly scheduled FNHC meetings will be 50 percent plus 1 or 8 members with at least one member present from each region. The FNHC will strive to have full participation and representation from each of the five regions in all duly convened FNHC meetings. Whenever there is a matter of urgency which requires the attention of the FNHC, the Chair may, via teleconference, videoconference or email, solicit a motion from the FNHC members dealing with the matter when prior and appropriate notice is provided to the FNHC members. The motion shall be valid if passed by a majority of the FNHC. The motion will be recorded in the meeting minutes relevant to those proceedings.
- 6.4 In the event a FNHC member is unable to attend a meeting, the member will make reasonable efforts to inform themselves of the discussion and decisions taken by the FNHC prior to the next duly convened meeting of the FNHC. The FNHC-FNHDA Shared Secretariat will assist FNHC members through information sharing.
- 6.5 FNHC members are expected to attend all FNHC meetings, and be punctual. Attendance will be recorded in the minutes of each FNHC meeting. In accordance with the FNHA Constitution and Bylaws, any FNHC member that meets one the following conditions will no longer be a member of the FNHC:
 - Has two un-notified absences in a row;
 - Has three notified absences in a row; or
 - Misses one-third of the total number of FNHC meetings in a twelve-month period

7.0 WORKING GROUPS:

- 7.1 The FNHC may, by motion at a duly convened FNHC meeting, establish standing or ad-hoc Working Groups to provide guidance and direction to key milestones and functions of the FNHC.
- 7.2 The FNHC Terms of Reference is inclusive to all FNHC working groups and additional working group terms of references.
- 7.3 FNHC Working Groups do not have decision-making authority but bring forward activity reports and recommendations for discussion and decision of the FNHC.

7.4 Working Groups will operate in a cost-effective manner within prudent use of available resources and will meet in-person or via videoconference or teleconference outside quarterly meetings of the FNHC. Where possible, meetings of the FNHC Working Groups will be planned in coordination with duly convened meetings of the FNHC to ensure cost-effectiveness.

8.0 Elder Advisor / Knowledge Keeper

- 8.1 The FNHC will work with the regions to obtain a resource list of Elder Advisors / Knowledge Keepers.
- 8.2 The role of the Elder Advisor is outlined in the role description.
- 8.3 The following process will be used as the Elder Advisor / Knowledge Keeper shared selection process:
 - The five Regional Offices (Northern, Vancouver Island, Vancouver Coastal, Fraser Salish, & Interior) will work together with the FNHC members to produce a resource list based on key competencies outlined in the Elder Advisor / Knowledge Keeper role description. The province wide list is developed to ensure the FNHC call upon appropriate individuals when conducting meetings in the traditional territories of respective Nations and communities. The following is the draft selection process for Elder Advisors / Knowledge Keepers for FNHC members:
 - Each Region (Northern, Vancouver Island, Vancouver Coastal, Fraser Salish, & Interior) will be asked to put forward names for the Elder Advisor / Knowledge Keeper resource list based on the FNHA Elder Advisor / Knowledge Keeper role description.
 - A resource list will be compiled from the names, updated and monitored by each of the regions and provided to the Board and Shared Secretariats as needed.
 - The members of the FNHA, FNHC, and FNHDA will appoint their Elder Advisors / Knowledge Keeper from the resource list provided through their own process for a two year term (e.g. motion, letter, vote etc.). The FNHA, FNHC, and FNHDA (including the regions) can also call upon the resource list for conducting additional work.
 - An orientation process will follow with the new Elder Advisor / Knowledge Keeper that will be completed from the respective partner (FNHA, FNHC, and FNHDA).

9.0 SECRETARIAT SERVICES:

- 9.1 The work of the FNHC will be supported by the FNHC-FNHDA Shared Secretariat, responsible for supporting the political agenda and mandate of the FNHC, carrying out financial and administrative support matters for the FNHC, and liaising on behalf of the FNHC with the staff of the FNHA, and governance partners and funders in support of the work of the FNHC.
- 9.2 The FNHC-FNHDA Shared Secretariat will ensure that FNHC members receive accurate and timely supporting information to enable effective meeting operations, including the dissemination of information relevant to any decisions taken by the FNHC.

9.3 The FNHC will enter into a Memorandum of Understanding with the FNHC and FNHDA to further describe the provision of the FNHC-FNHDA Secretariat, including reporting relationships, financial matters, and access to corporate services from the FNHA to support the work of the FNHC.

10.0 ACCOUNTABILITY, ENGAGEMENT AND REPORTING

- 10.1 The FNHC is accountable to all First Nations communities in British Columbia.
- 10.2 The FNHC will provide ongoing reports on its activities to, and take guidance from, First Nations communities through the community engagement network, including but not limited to:
 - Upholding the Engagement and Approval Pathway
 - Providing reports and updates at Regional and Sub-Regional Caucus meetings and at Gathering Wisdom for a Shared Journey forums
 - Preparing reports, communique, correspondence, and newsletters
- 10.3 The FNHC upholds the principle of reciprocal accountability, meaning that each FNHC member takes responsibility for their conduct, one to another. It also means that, for every commitment demanded from one another or the team comes a responsibility to reciprocally demonstrate commitment to the process.
- 10.4 Issues or conflicts should be brought forward for discussion at the full FNHC table.

The FNHC will comply with policies and procedures set by the FNHA Board of Directors for financial matters, including the FNHC remuneration policy set out in Appendix C.

11.0 BREACH OF THE TERMS OF REFERENCE

- 11.1 FNHC members are expected to uphold the provisions of this Terms of Reference, including the Appendices. FNHC members may be dismissed from the FNHC for failure to abide by the Terms of Reference and Appendices.
- 11.2 Where there has been a perceived breach of this Terms of Reference or Appendices, the FNHC will approach the perceived breach as a learning opportunity, aiming to resolve the issue in a good and productive manner. In the event of a perceived breach, the FNHC Chair must be informed immediately (unless the perceived breach involves the FNHC Chair, in which case the perceived breach shall be reported to the FNHC Deputy Chair). The identity of any person who reports a perceived breach involving an FNHC member will be held in strict confidence.
- 11.3 When a perceived breach has been reported to the FNHC Chair, the FNHC Chair will engage in efforts to first informally resolve the perceived breach in a productive manner. This will include engaging in discussion with the FNHC member suspected of the alleged breach about the report and an appropriate response and resolution that upholds the Terms of Reference and applicable policies and procedures. The FNHC Chair may call upon the FNHC Deputy Chair and other members of the FNHC as appropriate to assist in bringing about a positive resolution to the perceived breach.
- 11.4 Should the process in 11.3 not bring a satisfactory resolution to the issue, the issue will be brought forward to a full FNHC meeting for an in-camera discussion in an effort to bring

- resolution to the issue, including any decision required regarding the continued participation of the FNHC member.
- 11.5 In the event that these efforts cannot resolve the dispute, an Elder Advisor / Knowledge Keeper will be called upon to mediate and bring resolution to the dispute. Following the resignation or removal of any FNHC member, the FNHC will issue correspondence to the Sub-Regional Caucus that appointed that FNHC member explaining the rationale for that FNHC member's removal or resignation. Further, at the next scheduled opportunity following the removal of any FNHC member, the FNHC Chair or Deputy Chair and/or other FNHC members from that Region will attend the Regional or Sub-Regional Caucus to further discuss, explain, and respond to any questions that may arise about the resignation or removal of that FNHC member.

12.0 AMENDMENT AND REVIEW

- 12.1 Any FNHC member may, at any time, submit a formal request for an amendment to this Terms of Reference for consideration by the FNHC. Amendments to this Terms of Reference will enter into force upon the approval of the FNHC at a duly convened FNHC meeting.
- 12.2 The FNHC-FNHDA Shared Secretariat will, on an annual basis, undertake a review of this Terms of Reference, including consideration of any amendments that may be required, to ensure governing documents reflect existing or emerging priorities and expectations of the FNHC and BC First Nations. This review will be undertaken at the end of each calendar year with any recommendations for amendments to be discussed by the FNHC at a duly convened meeting thereafter.

Appendix A: FNHC Members and FNHA Members Code of Conduct

Please refer to the FNHA and FNHC Members Code of Conduct Policy

Please refer to the FNHA Members and FNHC Members Conflict of Interest Policy



Appendix B: FNHC Process For Addressing Regional Issues

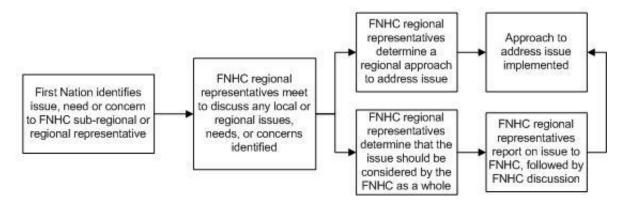
Context and Purpose

The FNHC is committed to providing leadership and support with respect to the health and wellness issues, needs and concerns of First Nations in a timely manner. Through the implementation of the health plans and resolutions passed at Gathering Wisdom for a Shared Journey Forums, the FNHC provides leadership for those issues, needs, and concerns shared by all First Nations. The FNHC, and particularly the three FNHC representatives within each region, has a role to provide leadership and support for issues, needs and concerns at a local or regional level. To ensure an appropriate focus on both provincial-level and regional and local-level issues, the FNHC has developed a communications process to ensure that regional and local matters are considered by the FNHC representatives regionally, and as appropriate, by the FNHC collectively.

Process to Support Regional Issues amongst the FNHC

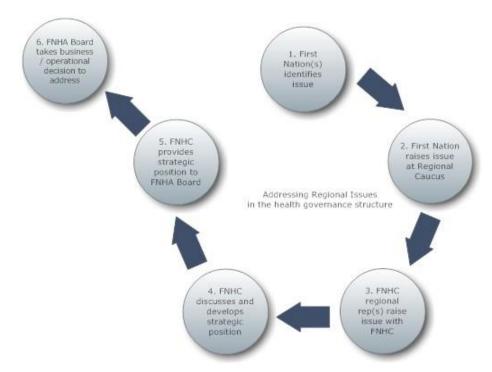
Upon receipt of correspondence or similar communication of any local, community, or regional issue and/or request for FNHC support, a timely reply will be provided to indicate that the matter will be considered by the appropriate representatives at the next opportunity. At each FNHC meeting, time will be set aside for the three FNHC representatives from each region (along with regional or FNHC Secretariat staff as required) to meet to discuss: any regional-specific approaches to the items to be discussed at the FNHC meeting; to share information and discuss any regional or local issues, needs or concerns; and, to develop a report on any regional or local issues, needs or concerns to bring forward to the full FNHC meeting. At each FNHC meeting, time will be set aside to receive a report from each region on any regional or local issues, needs or concerns for discussion amongst the full FNHC.

FNHC Process for Addressing Regional Issues



Some issues raised at the sub-regional or regional level may require involvement of or action by the FNHA and must be raised in a manner consistent with the *BC Tripartite Framework Agreement on First Nation Health Governance* and the Constitution and bylaws of the FNHA. Through the *Consensus Paper 2012:* Navigating the Currents of Change – Transitioning to a new First Nations Health Governance Structure, BC

First Nations have supported the following process for addressing regional issues in the health governance structure; this ensures that the Board may be regionally representative, while maintaining its obligation to make decisions of benefit to all BC First Nations.



Appendix C: FNHC Remuneration Policy and Procedures

Please refer to the FNHC Remuneration Policy



Appendix D: Health Partnership Agreements

Agreements signed between Canada, BC, and BC First Nations:

Transformative Change Accord (2005)

Transformative Change Accord: First Nations Health Plan (2006)

First Nations Health Plan Memorandum of Understanding (2006)

Tripartite First Nations Health Plan (2007)

Basis for a Framework Agreement on First Nation Health Governance (2010)

British Columbia Tripartite Framework Agreement on First Nation Health Governance (2011)

Health Partnership Accord (2012)

<u>Canada Funding Agreement and Sub-Agreements to the Tripartite Framework Agreement on First Nations Health (2013)</u>

Agreements signed by the FNHC to advance progress on the social determinants of health:

FNHC and First Nations Leadership Council sign Protocol on the Social Determinants (2015)

FNHC and Province of BC sign Memorandum of Understanding to develop ten-year strategy to address the social determinants of health (2016)

FNHC and Indigenous and Northern Affairs Canada (INAC) sign Memorandum of Understanding to engage First Nations on children, youth and family wellbeing (2017)

Relationship Agreement amongst the FNHA, FNHC and FNHDA (2018)

Memorandum of Understanding: Tripartite Partnership to Improve Mental Health and Wellness Services and Achieve Progress on the Determinants of Health and Wellness (2018)